TOWN OF FALHER Consolidated Financial Statements For the Year Ended December 31, 2020

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

To the Members of Council of Town of Falher

The integrity, relevance and comparability of the data in the accompanying consolidated financial statements are the responsibility of management.

The consolidated financial statements are prepared by management in accordance with Canadian public sector accounting standards. They necessarily include some amounts that are based on the best estimates and judgements of management.

To assist in its responsibility, management maintains accounting, budget and other controls to provide reasonable assurance that transactions are appropriately authorized, that assets are properly accounted for and safeguarded, and that financial records are reliable for preparation of consolidated financial statements.

JDP Wasserman & Associates have been appointed by the Members of Council of Town of Falher to express an opinion on the consolidated financial statements.

ames Bell

Chief Administrative Officer

Falher, AB March 15, 2021



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INDEPENDENT AUDITOR'S REPORT

To the Members of Council of Town of Falher

Opinion

We have audited the consolidated financial statements of Town of Falher (the "Town"), which comprise the consolidated statement of financial position as at December 31, 2020, and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Town as at December 31, 2020, and the results of its operations, changes in net financial assets and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Town in accordance with ethical requirements that are relevant to our audit of financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

The consolidated financial statements of the Town for the year ended December 31, 2019, were audited by another auditor who expressed an unmodified opinion on those consolidated financial statements on April 14, 2020.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance (Members of Council) are responsible for overseeing the Town's financial reporting process.

(continues)

^{*} Israel Wasserman Professional Corporation o/a JDP Wasserman & Associates tm JDP Wasserman

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Edmonton, Alberta March 15, 2021 ISRAEL WASSERMAN PROFESSIONAL CORPORATION CHARTERED PROFESSIONAL ACCOUNTANT



Consolidated Statement of Financial Position

As at December 31, 2020

	2020	2019
FINANCIAL ASSETS		
Cash and cash equivalents (Note 2)	\$ 2,587,368	\$ 2,334,970
Accounts receivable (Note 3)	445,457	446,880
Investments (Note 4)	819,783	795,354
Land held for resale	252,646	252,646
	4,105,254	3,829,850
LIABILITIES		
Accounts payable and accrued liabilities (Note 5)	278,064	228,873
Deposit liabilities	70,005	70,406
Deferred revenue (Note 6)	194,230	70,003
Long-term debt (Note 7)	190,451	240,322
	732,750	609,604
NET FINANCIAL ASSETS	3,372,504	3,220,246
NON-FINANCIAL ASSETS		
Prepaid expenses	-	87
Inventory for consumption	3,775	4,006
Tangible capital assets (Schedule 1)	11,775,592	11,586,194
	11,779,367	11,590,287
ACCUMULATED SURPLUS (Note 9)	\$ 15,151,871	\$ 14,810,533

CONTINGENCY (Note 16)

ON BEHALF OF COUNCIL:

 Mayor

Councillor

Consolidated Statement of Operations and Accumulated Surplus

		2020 (Budget) (Note 13)		2020 (Actual)	2019 (Actual)
REVENUES					
Net municipal property taxes (Schedule 3)	\$	1,305,806	\$	1,290,531	\$ 1,261,605
User fees and sales of goods		918,102		818,978	915,683
Government transfers for operating (Schedule 4)		384,498		537,920	488,554
Other revenues		62,200		140,701	106,109
Franchise and concession contracts (Note 11)		127,500		130,187	124,874
Rentals		145,868		104,344	157,606
Investment income		45,000		50,787	68,389
Penalties and costs on taxes		24,500		29,251	25,081
Licenses and permits		12,925		13,655	12,790
Fines	_	1,000		1,467	 1,746
		3,027,399		3,117,821	 3,162,437
EXPENSES					
Parks and recreation		564,336		722,534	696,454
Water supply and distribution		544,350		563,414	552,483
General administration		500,593		544,863	469,047
Roads, streets, walks, lighting		311,051		435,868	423,603
Common services		235,908		252,484	331,942
Family and community support services		290,233		251,571	301,677
Wastewater treatment and disposal		175,805		219,289	158,787
Waste management		144,320		143,480	142,316
Fire fighting and protective services		60,412		55,424	55,469
Economic development and community services		46,692		46,697	111,984
Land use planning, zoning and development		45,355		45,053	43,594
Council and legislative		52,357		44,538	52,284
Storm sewers and drainage		46,237		40,972	30,002
Culture		27,599		27,652	43,926
Airport		22,200		21,152	21,152
Cemetery		12,700		9,860	20,190
Bylaw enforcement		7,500		6,937	8,364
Physician recruitment Subdivision land and development		4,853 540		5,485 267	6,841 -
		3,093,041	•	3,437,540	 3,470,115
ANNUAL SURPLUS BEFORE OTHER	_	(65,642)		(319,719)	(307,678)
ANNUAL SURFEUS BEI ONE OTHER		(03,042)		(319,719)	 (307,070)
OTHER REVENUES (EXPENSES)				C74 440	0.440
Government transfers for capital (Schedule 4)		-0		671,143	8,410
Other contributions for capital Loss on disposal of tangible capital assets		-		- (10,086)	3,797 (2,967)
		_		661,057	 9,240
ANNUAL SURPLUS (DEFICIT)		(65,642)		341,338	 (298,438)
ACCUMULATED SURPLUS - TO BEGIN YEAR		14,810,533		14,810,533	15,108,971
ACCOMICE TED CONFECUS - TO BEGIN TEAR		14,744,891	121	15,151,871	 14,810,533

Consolidated Statement of Changes in Net Financial Assets

		2020 (Budget) <i>(Note 13)</i>	2020 (Actual)	2019 (Actual)
ANNUAL SURPLUS (DEFICIT)	\$	(65,642)	\$ 341,338	\$ (298,438)
Amortization of tangible capital assets Purchase of tangible capital assets Loss on disposal of tangible capital assets Use (acquisition) of prepaid expenses Use (acquisition) of inventory for consumption		- (455,000) - - -	506,788 (706,272) 10,086 87 231	516,304 (90,382) 2,967 (9) (1,401)
	_	(455,000)	 (189,080)	 427,479
INCREASE (DECREASE) IN NET FINANCIAL ASSETS		(520,642)	152,258	129,041
NET FINANCIAL ASSETS - BEGINNING OF YEAR	-	3,220,246	 3,220,246	 3,091,205
NET FINANCIAL ASSETS - END OF YEAR	\$	2,699,604	\$ 3,372,504	\$ 3,220,246

Consolidated Statement of Cash Flows

	2020		2019
OPERATING ACTIVITIES Annual surplus (deficit) Item not affecting cash and cash equivalents:	\$ 341,3	338 \$	(298,438)
Amortization of tangible capital assets Loss on disposal of tangible capital assets	506,7 10,0		516,304 2,967
	858,2	:12	220,833
Changes in non-cash working capital: Accounts receivable Land held for resale Accounts payable and accrued liabilities Deposit liabilities Deferred revenue Prepaid expenses Inventory for consumption	49,1 (4 124,2	101) 227 87 231	38,002 (7,697) 37,929 (679) 27,657 (9) (1,401) 93,802
Cash flow from operating activities	1,032,9		314,635
INVESTING ACTIVITIES Purchase of tangible capital assets Net change in investments	(706,2 (24,4	(29)	(90,382) 1,409,124
Cash flow from (used by) investing activities	(730,7	01)	1,318,742
FINANCING ACTIVITIES Repayment of long-term debt Debt charges recoverable	(49,8	71)	(48,309) 19,759
Cash flow used by financing activities	(49,8	71)	(28,550)
CHANGE IN CASH AND CASH EQUIVALENTS	252,3	98	1,604,827
Cash and cash equivalents - beginning of year	2,334,9	70	730,143
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 2,587,3	68 \$	2,334,970

(Schedule 1)

TOWN OF FALHER Schedule of Tangible Capital Assets For the Year Ended December 31, 2020

		Land	lm	Land provements	Buildings	Engineered Structures	achinery and Equipment	Vehicles	2020	2019
COST BALANCE, BEGINNING OF YEAR	\$	332,482	\$	1,066,482	\$ 5,488,081	\$ 15,861,337	\$ 815,606	\$ 234,801	\$ 23,798,789	\$ 23,761,722
Purchase of tangible capital assets Disposal of tangible capital assets	_	-		, <u>-</u>	 -	706,272 (391,665)	= = =	-	706,272 (391,665)	90,382 (53,315
BALANCE, END OF YEAR		332,482		1,066,482	5,488,081	16,175,944	 815,606	234,801	24,113,396	23,798,789
ACCUMULATED AMORTIZATION BALANCE, BEGINNING OF YEAR		-		473,211	1,988,940	8,984,291	571,431	194,722	12,212,595	11,746,639
Amortization of tangible capital assets Disposal of tangible capital assets		-		54,717 -	110,081 -	319,621 (381,579)	16,400 -	 5,969	506,788 (381,579)	516,304 (50,348
BALANCE, END OF YEAR		-		527,928	2,099,021	 8,922,333	 587,831	200,691	12,337,804	12,212,595
NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS	\$	332,482	\$	538,554	\$ 3,389,060	\$ 7,253,611	\$ 227,775	\$ 34,110	\$ 11,775,592	\$ 11,586,194
NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS, 2019	\$	332,482	\$	593,271	\$ 3,499,141	\$ 6,877,046	\$ 244,175	\$ 40,079		\$ 11,586,194

Included in the net book value of tangible capital assets is work-in-progress of \$Nil (2019 - \$8,530).

Schedule of Equity in Tangible Capital Assets For the Year Ended December 31, 2020

(Schedule 2)

	2020	2019
BALANCE, BEGINNING OF YEAR	\$ 11,345,872	\$ 11,726,452
Purchase of tangible capital assets Amortization of tangible capital assets Repayment of long-term debt Cost of tangible capital assets disposed of Accumulated amortization of tangible capital assets disposed	706,272 (506,788) 49,871 (391,665) 381,579	90,382 (516,304) 48,309 (53,315) 50,348
BALANCE, END OF YEAR	\$ 11,585,141	\$ 11,345,872
Equity in tangible capital assets is comprised of: Net book value of tangible capital assets (Schedule 1) Long-term debt (Note 7)	\$ 11,775,592 (190,451)	\$ 11,586,194 (240,322)
	\$ 11,585,141	\$ 11,345,872

TOWN OF FALHER Schedule of Property Taxes For the Year Ended December 31, 2020

(Schedule 3)

		2020 (Budget) <i>(Note 13)</i>		2020 (Actual)	2019 (Actual)
TAXATION Real property taxes Designated industrial property taxes Government grants in lieu of property taxes Local improvement taxes	\$	1,511,135 56,628 10,813 15,069	\$	1,513,539 56,628 10,813 2,581	\$ 1,482,278 39,479 10,276 3,706
		1,593,645		1,583,561	1,535,739
REQUISITIONS Alberta School Foundation Fund Heart River Seniors Foundation Designated Industrial Property	_	259,919 27,717 203		265,313 27,717	259,441 14,484 209
NET MUNICIPAL PROPERTY TAXES		287,839 1,305,806	\$	293,030 1,290,531	\$ 274,134 1,261,605

Schedule of Government Transfers For the Year Ended December 31, 2020

(Schedule 4)

		2020 (Budget) <i>Note 13)</i>		2020 (Actual)	2019 (Actual)		
TRANSFERS FOR OPERATING Provincial government Local government Federal government	\$	233,213 80,375 70,910	\$	369,186 89,422 79,312	\$	355,099 78,611 54,844	
	-	384,498		537,920	-	488,554	
TRANSFERS FOR CAPITAL Provincial government		-	770000	671,143		8,410	
TOTAL GOVERNMENT TRANSFERS	\$	384,498	\$	1,209,063	\$	496,964	

TOWN OF FALHER Schedule of Expenses by Object For the Year Ended December 31, 2020

(Schedule 5)

	 2020 (Budget) (Note 13)		2020 (Actual)	2019 (Actual)	
Salaries, wages and benefits Contracted and general services Materials, goods and utilities Amortization of tangible capital assets Transfers to other governments Transfers to individuals and organizations Transfers to local boards and agencies Interest on long-term debt Bank charges and short-term interest Provision for allowances	\$ 1,229,816 918,100 800,778 - 52,582 34,082 47,348 9,235 1,100	\$	1,133,066 899,081 739,953 506,788 52,582 49,320 46,314 9,100 1,336	\$ 1,109,958 827,969 788,847 516,304 52,749 92,008 67,360 10,665 1,154 3,101	
	\$ 3,093,041	\$	3,437,540	\$ 3,470,1	

(Schedule 6)

TOWN OF FALHER Schedule of Segmented Disclosure For the Year Ended December 31, 2020

	General vernment	Protective services	nsportation services	vironmental services	H	lealth and welfare	nning and velopment		creation and culture	2020
REVENUES										
Net municipal property taxes	\$ 439,811	\$ 50,520	\$ 411,550	\$ 798	\$	_	\$ 82,050	\$	305,802	\$ 1,290,531
User fees and sales of goods	20,867	-	3,412	747,136		30,098	-		17,465	818,978
Government transfers for operating	12,000	6,564	94,353	44,300		250,985	5,000		124,718	537,920
Other revenues	52,645	-	10,000	1,963		23,440	212		52,441	140,701
Franchise and concession contracts	130,187	-	-	-		-	-		-	130,187
Rentals	6,960	-	2,040	-		672	3,005		91,667	104,344
Investment income	50,787	-	-	Ψ.		-	-		-	50,787
Penalties and costs on taxes	29,251	-	-	-		-:	-		-	29,251
Licenses and permits	8,775	3,810	-	-		; - 1	1,070		-	13,655
Fines	 	 1,467	-	 -		1 1	-		-	 1,467
	 751,283	 62,361	521,355	794,197		305,195	 91,337		592,093	3,117,821
EXPENSES										
Salaries, wages and benefits	382,044	-	328,484	45,621		156,144	853		219,920	1,133,066
Contracted and general services	180,144	9,739	59,047	304,717		62,871	56,449		226,114	899,081
Materials, goods and utilities	15,178	40	112,296	466,182		27,247	3,002		116,008	739,953
Transfers to other governments	-	52,582	-	-			-		-	52,582
Transfer to individuals & organizations	2,101	-	_	_		20,021	5,871		21,327	49,320
Transfers to local boards and agencies	-	_	21,152	-		,	25,162			46,314
Interest on long-term debt	-	-	376	-		-	_		8,724	9,100
Bank charges and short-term interest	1,336	 	-			-	-		-	1,336
	 580,803	62,361	521,355	816,520		266,283	91,337		592,093	2,930,752
NET REVENUE (DEFICIT) BEFORE AMORTIZATION OF TANGIBLE CAPITAL								d		
ASSETS	170,480	-		(22,323)		38,912	<u> </u>		-	 187,069
Amortization of tangible capital assets	 8,600	-	229,121	109,664		632	680		158,091	506,788
NET REVENUE (DEFICIT)	\$ 161,880	\$ -	\$ (229,121)	\$ (131,987)	\$	38,280	\$ (680)	\$	(158,091)	\$ (319,719

TOWN OF FALHER Schedule of Segmented Disclosure For the Year Ended December 31, 2019

	General government	Protective services	Transportation services	Environmental services	Health and welfare	Planning and development	Recreation and culture	2019
REVENUES								
Net municipal property taxes	\$ 1,257,899	\$ -	\$ 3,091	\$ 615	\$ -	\$ -	\$ -	\$ 1,261,605
User fees and sales of goods	19,585	1,083	4,414	777,301	57,507	19		915,683
Government transfers for operating		-	111,151	36,637	248,367	35,741		488,554
Rentals	6,962	-	2,040	<u>-</u>	3,672	2,978		157,606
Franchise and concession contracts	124,874	-	-	-	_	-	-	124,874
Other revenues	31,645	1-7	11,017	1,699	15,949	4,764	41,035	106,109
Investment income	68,269	-	120	-	-	-	_	68,389
Penalties and costs on taxes	25,081	—	-	_	_	_	-	25,081
Licenses and permits	8,000	3,680	-	-	_	1,110	_	12,790
Fines		1,746		-	-		-	1,746
	1,542,315	6,509	131,833	816,252	325,495	44,612	295,421	3,162,437
EXPENSES								
Salaries, wages and benefits	332,291	-	302,070	49,098	187,760	192	238,547	1,109,958
Contracted and general services	135,838	11,085	121,037	201,618	126,422	74,237		827,969
Materials, goods and utilities	11,074	-	124,578	493,206	2,245	2,976		788,847
Transfer to individuals & organizations	29,275	-	_	_ 4	11,648	30,543		92,008
Transfers to local boards and agencies	_	-	21,152	-	-	46,208		67,360
Transfers to other governments	-	52,749	-	-	_	_	_	52,749
Interest on long-term debt	-	_	630	_	_	_	10,035	10,665
Provision for allowances	3,101	-	-	_	_	-	-	3,101
Bank charges and short-term interest	1,154	-	-	-	-	_	-	1,154
	512,733	63,834	569,467	743,922	328,075	154,156	581,624	2,953,811
NET REVENUE (DEFICIT) BEFORE AMORTIZATION OF TANGIBLE CAPITAL ASSETS	1,029,582	(57,325)	(437,634)	72,330	(2,580)	(109,544)) (286,203)	208,626
	-,,,,	(*.,0)	(,)	,000	(=,500)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, (200,200)	
Amortization of tangible capital assets	8,599	-	237,232	109,665	632	1,421	158,755	516,304
NET REVENUE (DEFICIT)	\$ 1,020,983	\$ (57,325)	\$ (674,866)	\$ (37,335)	\$ (3,212)	\$ (110,965)) \$ (444,958)	\$ (307,678)

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2020

1. ACCOUNTING POLICIES

The consolidated financial statements of Town of Falher (the "Town") are the representations of management, prepared in accordance with Canadian public sector accounting standards. Significant aspects of the accounting policies adopted by the Town are as follows:

(a) Reporting Entity

The consolidated financial statements reflect the assets, liabilities, revenues and expenses, and cash flows of the reporting entity. The entity is comprised of all the organizations that are owned or controlled by the Town and are, therefore, accountable to Town Council for the administration of their financial affairs and resources. Included with the Town are Smoky River Family and Community Support Services and Smoky River Regional Committee.

The schedule of property taxes also includes requisitions that are not part of the reporting entity.

The consolidated financial statements exclude trust assets that are administered for the benefit of external parties.

(b) Basis of Accounting

The Town follows the accrual basis of accounting. Revenues are accounted for in the period in which the transactions or events occurred that gave rise to the revenues. Expenses are recognized in the period the goods and services are acquired and a liability is incurred or transfers are due.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers are recognized in the financial statements as revenues in the period that the events giving rise to the transfer occurred, providing the transfers are authorized, the Town has met any eligibility criteria, and reasonable estimates of the amounts can be made.

(c) Cash and Cash Equivalents

Cash and cash equivalents includes items that are readily convertible to known amounts of cash, are subject to an insignificant risk of change in value, and have a maturity of 90 days or less at acquisition.

(d) Investments

Investments are recorded at amortized cost. Investment premiums and discounts are amortized over the term of the respective investments. When there has been a loss in value that is other than a temporary decline, the respective investment is written-down to recognize the loss. Gains on principal protected notes are recognized as income when sold.

(e) Land Held for Resale

Land held for resale is recorded at the lower of cost or net realizable value. Cost includes costs for land acquisition and improvements required to prepare the land for servicing such as clearing, stripping and leveling charges. Related development costs incurred to provide infrastructure such as water and wastewater services, roads, sidewalks and street lighting are recorded as physical assets under the respective function.

(continues)

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2020

1. ACCOUNTING POLICIES (continued)

(f) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the annual surplus (deficit), provides the Consolidated Statement of Changes in Net Financial Assets for the year (page 7).

(g) Inventories for Consumption

Inventories of materials and supplies for consumption are recorded at the lower of cost or net realizable value with cost determined using the average cost method.

(h) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

Land improvements	15 - 25 years
Buildings	25 - 50 years
Engineered structures:	
Water system	45 - 75 years
Wastewater system	45 - 75 years
Other	20 - 40 years
Machinery and equipment	10 - 30 years
Vehicles	10 years

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and also are recorded as revenue. Tangible capital assets received or purchased as part of a restructuring transaction are recorded at carrying value at the date of receipt and also are recorded as revenue.

Tangible capital assets under construction are not amortized until the asset is substantially complete and available for productive use. Those tangible capital assets not meeting this criteria are categorized as work-in-progress as of year-end.

Works of art for display are not recorded as tangible capital assets but are disclosed.

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

(i) Landfill Closure and Post-Closure Liability

The Town is a member of Smoky River Regional Waste Management Commission (the "Commission") and, pursuant to the *Alberta Environmental Protection and Enhancement Act*, the Town may be required to fund its share of the closure of the landfill site and provide for its share of the post-closure costs of the facility. By statute, the Commission must provide for these costs and it is the opinion of the Town's management that the Commission has sufficient reserves to cover the future closure and post-closure.

(continues)

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2020

1. ACCOUNTING POLICIES (continued)

(j) Contaminated Sites

Contaminated sites are defined as a result of contamination being introduced in air, soil, water or sediment of a chemical, organic, or radioactive material or live organism that exceeds an environmental standard. A liability for remediation on contaminated sites is recognized, net of any recoveries, when an environmental standard exists, contamination exceeds the environmental standard, the Town is directly responsible for or accepts responsibility for the liability, future economic benefits will be given up, and a reasonable estimate of the liability can be made.

(k) Tax Revenue

Property taxes are recognized as revenue in the year they are levied.

Construction and borrowing costs associated with local improvement projects are recovered through annual special assessments during the period of the related borrowings. These levies are collectable from property owners for work performed by the Town and are recognized as revenue in the year in which the local improvement project is completed.

(I) Requisition Over-levies and Under-levies

Requisition over-levies and under-levies arise from the difference between the actual property tax levy made to cover each requisition and the actual amount requisitioned.

If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. If the actual levy is less than the requisition amount, the under-levy is accrued as a receivable and as property tax revenue. Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

(m) Use of Estimates

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the period. Where measurement uncertainty exists, the consolidated financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates.

The Town has used estimates to determine accrued liabilities, tangible capital asset useful lives and well as provisions made for allowances for amounts receivable or any provision for impairment.

(n) New Accounting Standards not yet Adopted

Effective for fiscal years beginning on or after April 1, 2022, *PS3280 Asset Retirement Obligations* provides guidance on how to account for and report liabilities for retirement of tangible capital assets.

Effective for fiscal years beginning on or after April 1, 2023, *PS3400 Revenue* provides guidance on how to account for and report revenue, and specifically, it addresses revenue arising from exchange transactions and unilateral transactions.

Notes to Consolidated Financial Statements

2.	CASH AND CASH EQUIVALENTS				
			2020		2019
	Notice on demand bank accounts Bank accounts Petty cash	\$	1,650,652 936,506 210	\$	1,828,320 506,490 160
		\$	2,587,368	\$	2,334,970
	Notice on demand bank accounts bear interest at rates ranging f notice to access funds of between 31 and 90 days.	rom	1.50% to 2.4	45%	and require
3.	ACCOUNTS RECEIVABLE				
		_	2020		2019
	Taxes and grants in place of taxes Local improvement tax Utility accounts Trade and other Receivable from other governments Goods and Services Tax recoverable Accrued interest	\$	267,295 91,399 59,937 35,885 21,934 15,356 3,651	\$	258,777 103,887 60,720 44,122 17,648 4,256 7,470
			495,457		496,880
	Less: allowance for doubtful accounts		(50,000)		(50,000)
		\$	445,457	\$	446,880
4.	INVESTMENTS				
			2020		2019
	Term deposits Vision Credit Union common shares Other	\$	798,420 17,904 3,459	\$	780,836 11,131 3,387
		\$	819,783	\$	795,354
	Term deposits bear interest at rates ranging from 1.05% to 1.10% between June 28, 2021 - September 8, 2021.	ре	r annum and	mat	ure at dates
5.	ACCOUNTS PAYABLE AND ACCRUED LIABILITIES				
			2020		2019
	Trade and other Employee earned vacation, sick and overtime liability Accrued interest on long-term debt	\$	214,073 63,575 416	\$	167,895 60,427 551
		\$	278,064	\$	228,873

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2020

6. DEFERRED REVENUE

Deferred revenue represents unspent externally restricted funds that are related to expenses that will be incurred in a future period.

							2020	2019			
	Municipal Stimulus Program Federal Gas Tax Fund Other Municipal Sustainability Ini Municipal Sustainability Ini	tiative - C				\$	118,457 29,832 27,079 14,750 4,112	\$	58,009 11,994		
						\$	194,230	\$	70,003		
7.	LONG-TERM DEBT						2020	-	2019		
					ero is	-	2020		2010		
	Alberta Capital Finance semi-annual installments 4.5690% maturing December	of \$19,2				\$	169,945	\$	199,565		
	Alberta Capital Finance semi-annual installments 1.2625% maturing Septem	of \$10,3	351 includin				20,506		40,757		
						\$	190,451	\$	240,322		
	Principal and interest paym	ients are	due as follov	vs:							
		E	Principal Principal		Interest		<u>Total</u>				
		\$	51,496	\$	7,609 5,983	\$	59,105 38,404				
	2021 2022 2023 2024 2025		32,421 33,920 35,487 37,127		4,484 2,917 1,277		38,404 38,404 38,404				

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2020

8. DEBT LIMITS

Section 276(2) of the *Municipal Government Act* requires that debt and debt limits as defined by Alberta Regulation 255/00 for the Town be disclosed as follows:

	 2020	 2019
Total debt limit Total debt	\$ 4,676,732 (190,451)	\$ 4,749,351 (240,322)
Total debt limit remaining	\$ 4,486,281	\$ 4,509,029
Service on debt limit Service on debt	\$ 779,455 (59,105)	\$ 791,559 (59,105)
Total service on debt limit remaining	\$ 720,350	\$ 732,454

The debt limit is calculated at 1.5 times revenues of the Town (as defined by Regulation 255/00) and the debt service limit is calculated at 0.25 times such revenues. Incurring debt beyond these limits requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities which could be at financial risk if further debt is acquired. The calculation taken alone does not represent the stability of the Town. Rather, the consolidated financial statements must be interpreted as a whole.

9. ACCUMULATED SURPLUS

	Minima	2020	 2019
Unrestricted surplus Restricted surplus	\$	214,443	\$ 214,443
Operating reserves (Note 10) Capital reserves (Note 10)		2,360,599 991,688	2,401,526 848,692
Equity in tangible capital assets (Schedule 2)		11,585,141	11,345,872
	\$	15,151,871	\$ 14,810,533

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2020

10.	RESTRICTED SURPLUS			
			2020	 2019
	Operating Reserves Contingency (mill rate stabilization) Water supply and distribution Roads, streets, and storm sewers Recreation Wastewater treatment and disposal Family and community support services Waste management Community services and physician recruitment Planning, subdivision and development General administration Fire services Bylaw enforcement Ambulance and first aid Library Council and legislative Cemetery Common services	\$	534,591 528,053 236,269 230,920 121,435 120,110 96,940 96,134 91,500 77,260 70,712 56,005 45,181 26,413 24,463 2,797 1,816	\$ 518,025 519,942 237,000 321,247 158,068 64,750 103,464 95,798 96,500 79,179 70,712 28,277 47,275 26,413 25,063 8,297 1,516
		\$	2,360,599	\$ 2,401,526
	Capital Reserves Roads and streets Common services (equipment replacement) Water supply and distribution Fire services Recreation (programs) Wastewater treatment and disposal General administration Recreation (park equipment) Recreation (swimming pool) Recreation (campground) Recreation (recreation complex)	\$	293,232 286,448 177,008 84,104 55,000 27,000 23,131 22,389 10,000 7,376 6,000	\$ 211,236 230,448 177,008 84,104 55,000 27,000 20,631 21,889 10,000 7,376 4,000
		<u>\$</u>	991,688	\$ 848,692

11. FRANCHISE AND CONCESSION CONTRACTS

Disclosure of franchise fees under each utility franchise agreement entered into by the Town as required by Alberta Regulation 313/2000 is as follows:

	 2020 (Budget) (Note 13)	2020 (Actual)	2019 (Actual)
ATCO electricity	\$ 71,221	\$ 72,722	\$ 69,754
ATCO natural gas	 56,279	 57,465	55,120
	\$ 127,500	\$ 130,187	\$ 124,874

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2020

12. SALARIES AND BENEFITS DISCLOSURE

Disclosure of salaries and benefits for Town officials, the Town Chief Administrative Officer and designated officers are required by Alberta Regulation 313/200 is as follows:

	Salary (1)	Е	Benefits (2)	2020	2019
Mayor Buchinski	\$ 13,705	\$	711	\$ 14,416	\$ 12,226
Councillors					
Limoges	9,270		422	9,692	7,698
Brown	5,535		187	5,722	5,820
Lauze	4,620		145	4,765	5,724
Morin	2,900		81	2,981	-
Drouin	2,310		32	2,342	3,440
Roy	2,025		65	2,090	3,795
Bell	-		-	-	5,416
Chief Administrative Officer					
Parker	 111,302		22,425	133,727	136,419
	\$ 151,667	\$	24,068	\$ 175,735	\$ 180,538

- (1) Salary includes regular base pay, bonuses, overtime lump sum payments, gross honoraria and any other direct cash remuneration.
- (2) Employer's share of all employee benefits and contributions or payments made on behalf of employees including pension, health care, dental coverage, vision coverage, group life insurance, accidental disability and dismemberment insurance, long and short-term disability plans, professional memberships and tuition. Benefits also include the employer's share of the costs of additional taxable benefits including special leave with pay, financial planning services, retirement planning services, concessionary loans, travel allowances, car allowances and club memberships.

13. BUDGET FIGURES

	2020 (Budget)		2020 (Actual)	
Annual surplus Amortization of tangible capital assets Acquisition of tangible capital assets Repayment of long-term debt Transfers between functions Net transfers (to) from reserves: Funding acquisition of tangible capital assets Other net transfers from reserves Other net transfers to reserves	\$	(65,642) - (455,000) (49,870) 2,841 455,000 291,273 (178,602)	\$ 341,338 506,788 (706,272) (49,871) - (102,069) - -	
Results of operations	\$		\$ (10,086)	

The budget data presented in these consolidated financial statements is based on the operating and capital budgets approved by Town Council on May 6, 2020. The chart above reconciles the approved financial plan to the figures reported in these consolidated financial statements.

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2020

14. FINANCIAL INSTRUMENTS

The Town's financial instruments consist of cash and cash equivalents, investments, accounts receivable, accounts payable and accrued liabilities, and long-term debt. It is management's opinion that the Town is not exposed to significant market or liquidity risk arising from these financial instruments. Unless otherwise noted, the fair values of these financial instruments approximate their carrying values.

The Town is exposed to credit risk with respect to its accounts receivable. Credit risk arises from the possibility that customers, tax and rate-payers may experience financial difficulty and be unable to fulfill their obligations. The large number and diversity of customers, tax and rate-payers minimizes the Town's credit risk.

15. SEGMENTED INFORMATION

The Town provides a range of services to its citizens. For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in *Note* 1. For additional information see the Schedules of Segmented Disclosure (*Schedule* 6 & *Schedule* 7).

16. CONTINGENCY

The Town is a member of the Alberta Municipal Insurance Exchange (MUNIX). Under the terms of membership, the Town could become liable for its proportionate share of any claim losses in excess of the funds held by the exchange. Any liability incurred would be accounted for as a current transaction in the year the losses are determined.

17. GOVERNMENT PARTNERSHIP

A co-owners agreement between the Town, the Villages of Donnelly and Girouxville, the Town of McLennan and the Municipal District of Smoky River #130 was made on October 1, 2015. The land title is registered in the trustee's name (Town of McLennan) as specified in the declaration of trust. The co-owners venture operates under the name of Smoky River Regional Committee. The primary purpose of this agreement is to provide and maintain a building in the Town of McLennan to rent a residential dwelling to doctors and their families. This investment is accounted for by the proportionate consolidation method at the Town's portion of 18%.

		2020	 2019
Share of assets Share of liabilities	\$	38,316 (793)	\$ 39,969 (882)
		37,523	39,087
Total revenues Total expenses	_	20,400 (16,667)	 20,400 (11,494)
Share of annual surplus for the year ended December 31, 2020	\$	672	\$ 1,603

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2020

18. IMPACT OF COVID-19

On March 11, 2020, the COVID-19 outbreak was declared a global pandemic by the World Health Organization and on March 17, 2020 the Province of Alberta declared a public health emergency. COVID-19 had various operational and financial impacts on the Town in 2020, mainly with regards to decreased revenues and corresponding personnel and other operating expenses related to facilities and programs that were unable to operate, and increased government transfers revenues providing COVID-19 relief and recovery funding.

Management's opinion is that COVID-19 has not and will not have a significant financial impact on the Town. Overall, as government response is still ongoing and an end to the pandemic is indeterminable, an estimate of any future potential financial impact on the Town cannot be made at this time. However, many businesses and individuals in a vast array of sectors may continue to experience an economic loss due to COVID-19 which may have a financial impact on the Town.

19. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform to the current year's presentation.

20. APPROVAL OF CONSOLIDATED FINANCIAL STATEMENTS

These consolidated financial statements were approved by Town Council and management.